



# Organizational Culture and Leadership (The Jossey-Bass Business & Management Series)

*Edgar H. Schein*

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**The book that defined the field, updated and expanded for today's organizations**

*Organizational Culture and Leadership* is the classic reference for managers and students seeking a deeper understanding of the inter-relationship of organizational culture dynamics and leadership. Author Edgar Schein is the 'father' of organizational culture, world-renowned for his expertise and research in the field; in this book, he analyzes and illustrates through cases the abstract concept of culture and shows its importance to the management of organizational change. This new fifth edition shows how culture has become a popular concept leading to a wide variety of research and implementation by various organizations and expands the focus on the role of national cultures in influencing culture dynamics, including some practical concepts for how to deal with international differences.

Special emphasis is given to how the role of leadership varies with the age of the organization from founding, through mid-life to old age as the cultural issues vary at each stage. How culture change is managed at each stage and in different types of organizations is emphasized as a central concern of leader behavior..

This landmark book is considered the defining resource in the field. Drawing on a wide range of research, this fifth edition contains 25 percent new and revised material to provide the most relevant new concepts and perspectives alongside the basic culture model that has helped to define the field.

Dig into assumptions and typologies to decipher organizational culture

- Learn how culture begins, thrives, or dies with leadership
- Manage cultural change effectively and appropriately
- Understand the leader's role in managing disparate groups

The resurgence of interest in organizational culture has spurred an awakening in research, and new information is continuously coming to light. Outdated practices are being replaced by more effective methods, and the resulting shift affects organizations everywhere. *Organizational Culture and Leadership* is an essential resource for scholars, consultants and leaders seeking continuous improvement in the face of today's business realities.

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